

With only 3,421 days until 2035, can Europe close the gap?

From Push to Pull: Europe's BEV Transition in the Final Run-Up to 2035 in the Final Run-Up to 2035

Bridging the Policy-Action Gap in Europe's Electric Vehicle Market:

CENEX EXPO 2025 | Net Zero Around the Globe

13:00 - 14:00 | CENEX |

Harm WEKEN

FIER Sustainable Mobility

Based on EAFO Analysis | Q2 2025 Data

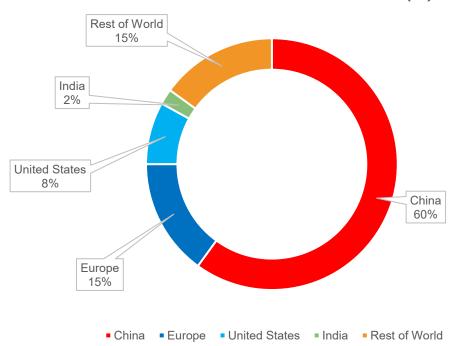
Where Europe stands (and the world)



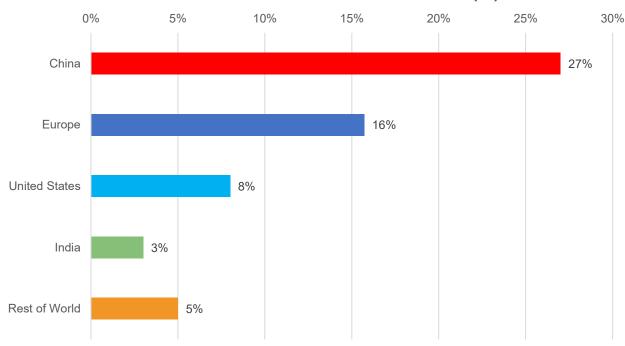


Europe: 15% share of global BEV registrations in Q1 2025 / 16% market share

Global BEV Sales Share 2025 Q1 (%)



BEV Share of New Car Sales H1 2025 (%)



Add source: CleanTechnika Jose Pontes. New Energy Vehicles.



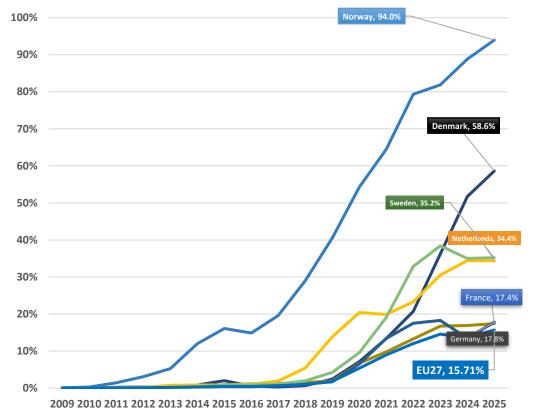
European market share (%) and car park (%)

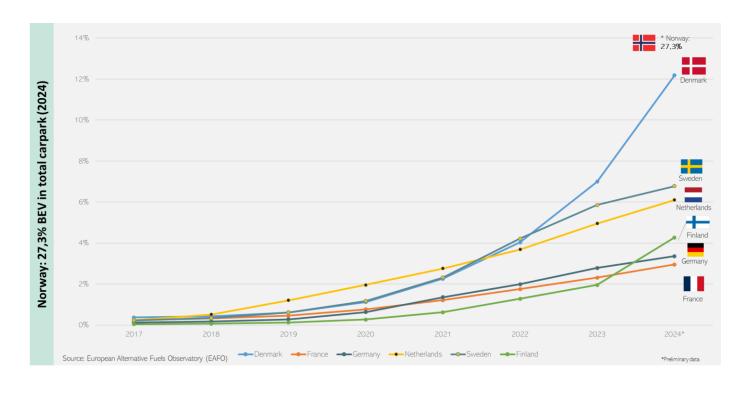




BEV market share (%)

BEV car park (%)





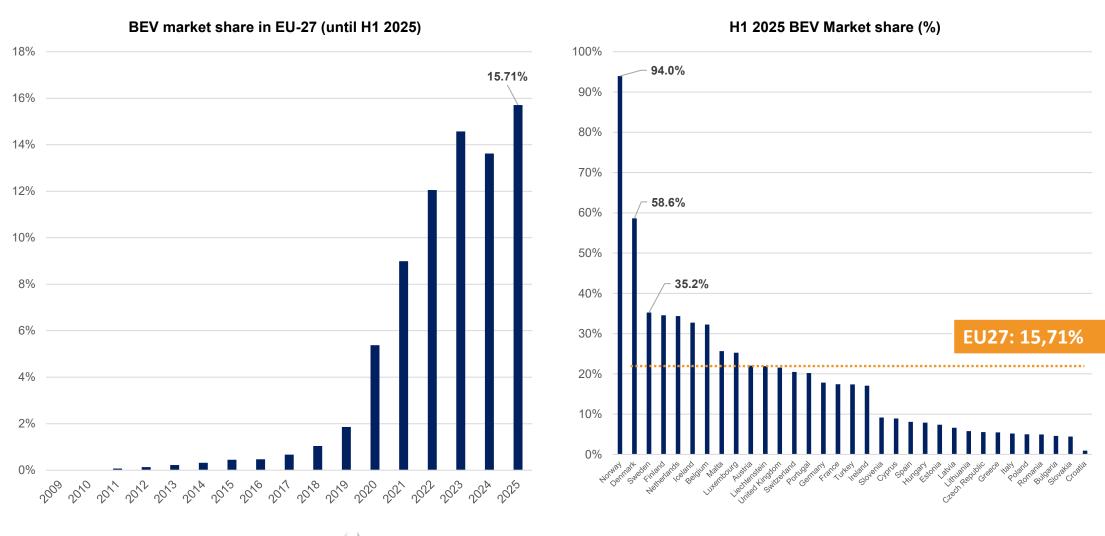
BEV market share in EU27 (%)





European Alternativ on Fuels Observatory

Cars



Policy Shockwaves Shape Markets: Major Policy Jolts 2020-2025

↑ EU CO2 Mandate (2020)

Annual targets drive growth and December peaks

+ Germany Expanded Subsidies (2020)

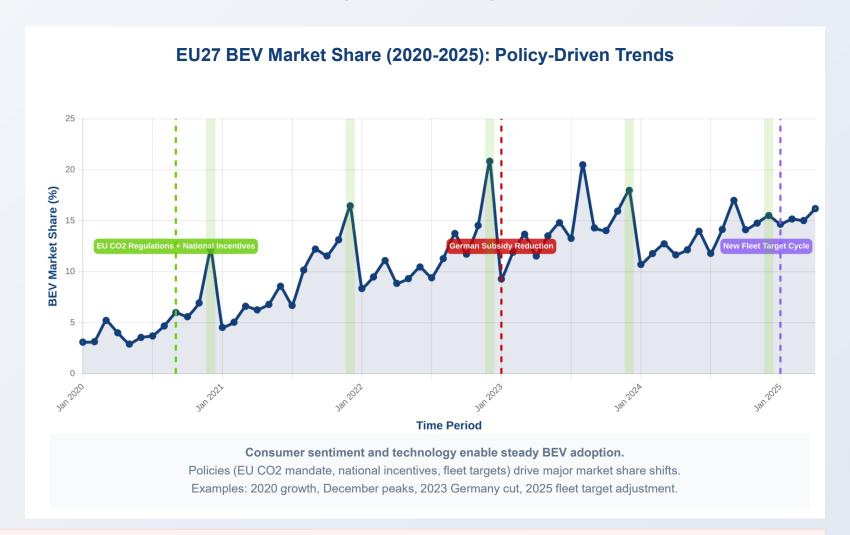
Part of post-COVID recovery package

↓ Germany Subsidy Cut (2023)

Incentive reduction impacts demand

New Fleet Target (Jan 2025)

Stricter emission targets for OEMs



TCO 2023: BEV vs ICE Cost Advantage

| Country | Business Market | | | Private Market | | | |
|--|-----------------|-----------|----------------|-----------------|-----------------|-----------|--|
| | B Segment | C Segment | D Segment | B Segment | C Segment | D Segment | |
| Netherlands | -€1,435 | -€4,849 | -€8,022 | -€2,990 | -€ 4,979 | -€5,479 | |
| Germany | -€3,802 | -€8,356 | -€8,983 | -€3,409 | -€6,150 | -€5,469 | |
| Sweden | -€1,729 | -€434 | -€5,762 | -€120 | €991 | -€3,657 | |
| France | -€1,725 | -€5,666 | -€4,135 | -€2 ,178 | -€5 ,896 | -€4,243 | |
| Strong BEV Advantage Moderate BEV Advantage Small BEV Advantage Minimal Advantage ICE Advantage | | | | | | | |



TCO 2025: The Advantage Erodes

Dramatic shift from 2023: BEVs now having TCO disadvantages to ICEs in most segments

| Country | Business Market | | | Private Market | | | |
|---|------------------|-----------------|------------------|------------------|------------------|-------------------|--|
| | B Segment | C Segment | D Segment | B Segment | C Segment | D Segment | |
| Netherlands | <i>-</i> € 1.000 | -€ 1.000 | € 8.000 | -€ 6.000 | <i>-</i> € 4.000 | € 2.000 | |
| Germany | -€ 4.000 | -€ 4.000 | € 0 | <i>-</i> € 9.000 | -€ 6.000 | -€ 3.000 | |
| Sweden | -€ 2.000 | -€ 3.000 | <i>-</i> € 3.000 | -€ 8.000 | -€ 10.000 | <i>-</i> € 10.000 | |
| France | -€ 2.000 | € 4.000 | € 5.000 | -€ 5.000 | € 6.000 | € 6.000 | |
| BEV Advantage Minimal Difference ICE Advantage Strong ICE Advantage | | | | | | | |

Subsidies Ended

DE, SE, NLstopped purchase subsidies; FR reduced amounts

Residual Values

BEV values sharply declined; ICE values slightly improved

II Market Hesitation

Policy uncertainty holding back purchases

! Netherlands Impact

Especially sharp residual value decline

KPI: EV-to-charger ratio

Light-duty EV fleet to public charging points ratio

High-power charging innovations may change the needs!

High (≤10:1) Moderate (10-20:1) Low (>20:1)

| Country | EV-to-charger Ratio | Country | EV-to-charger Ratio | Country | EV-to-charger Ratio |
|----------------|---------------------|----------|---------------------|---------|---------------------|
| Netherlands | 5.0:1 | Turkey | 9.6:1 | Belgium | 8.0:1 |
| Denmark | 8.0:1 | Austria | 10.0:1 | | |
| Poland | 16.2:1 | Romania | 17.4:1 | Iceland | 17.2:1 |
| Sweden | 16.0:1 | Italy | 12.0:1 | France | 13.0:1 |
| Spain | 15.0:1 | Germany | 19.5:1 | | |
| United Kingdom | 22.7:1 | Portugal | 23.4:1 | Norway | 36.2:1 |
| Malta | 77.2:1 | | | | |

Source: EAFO analysis of the Ratio of Light Duty Electric Vehicle Fleet to Public Charging (April 2025)





Beyond Subsidies: The Pull Strategy Framework



PUSH Strategy

Broad, universal subsidies

- Direct purchase bonuses
- Temporary incentives
- Market distortions
- Cliff-edge effects



TRANSITION

From artificial push to sustainable pull



PULL Strategy

Targeted, structural incentives

- Tax-based advantages
- Predictable policies
- Infrastructure investment
- Equity-oriented support

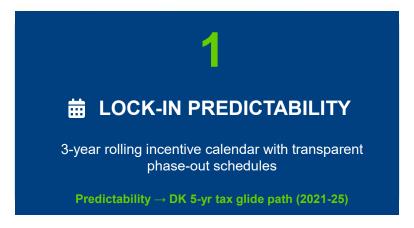


Focus on predictability, equity, and long-term market signals. Tax-based incentives create sustainable market pull without fiscal cliff-edges.



Three Imperatives for 2025-2030

These imperatives provide concrete, actionable steps that policymakers can implement immediately to close the policy-action gap.







Why Predictability?

Stable, transparent incentives lift resale values by up to 12 percentage points—crucial for leasing and fleet adoption.

Why Equity?

Leaving nobody behind. Incentives so far reached mainly business cars and high income households.

Why Fleet Turnover?

ICE cars sold today typically remain in use for over <u>two</u> <u>decades</u>, so emissions persist well into the 2030s; without policies that speed replacement cycles and expand affordable used-BEV supply, tailpipe reductions lag even with high BEV new-sales shares.

57% of the surveyed non-BEV European drivers consider buying a BEV in the short, medium, or long term

Cheap BEV Models: 25+ new affordable and range wise acceptable BEV models expected to enter the European market in 2026.

Overview of EU Legislations towards Net Zero

Europe is a regulatory powerhouse, apply both supply and demand side measures

- 1)Industrial Action Plan for the European automotive sector
- 2)CO2 emission performance standards for new passenger cars and for new light commercial vehicles
- 3) <u>Alternative Fuels Infrastructure Regulation</u>
- 4) Greening Corporate Fleets Initiative*
- 5) <u>Directive on corporate sustainability due diligence</u>
- 6) Emissions Trading System (ETS2)
- 7) Energy Performance of Buildings Directive
- 8) Clean Vehicles Directive
- 9)Renewable Energy Directive III
- 10)Euro 7 Emission Standards

- 11)EU Battery Regulation
- 12)Critical Raw Materials Act
- 13)Net-Zero Industry Act
- 14)Effort Sharing Regulation
- 15) Energy Taxation Directive Proposal
- 16)Social Climate Fund
- 17) Ambient Air Quality Directive Revision
- 18) Revision of the Weights and Dimensions Directive
- 19) Revision of the Driving License Directive
- 20)ESG Ratings Transparency Regulation

ZEM® - The Regional Observatory for Zero-Emission Mobility Starting with: Latin America



Background & Purpose

Inspired by EAFO in Europe Neutral, data-driven observatory Supports policy, benchmarking & cooperation



Why Latin America?

Countries often act in isolation

ZEMO provides reliable, transparent data

Enables regional learning & collaboration



Public & Regional Approach

Non-commercial, public good

Supported by EU & UNEP (SOLUTIONSPlus)

Long-term regional governance & ownership







Latin America is a quick grower market





European Alternative Fuels Observatory

125,000 BEV by 2024; Brazil, Colombia closing on 10% - Uruguay, Costa Rica +20%

